

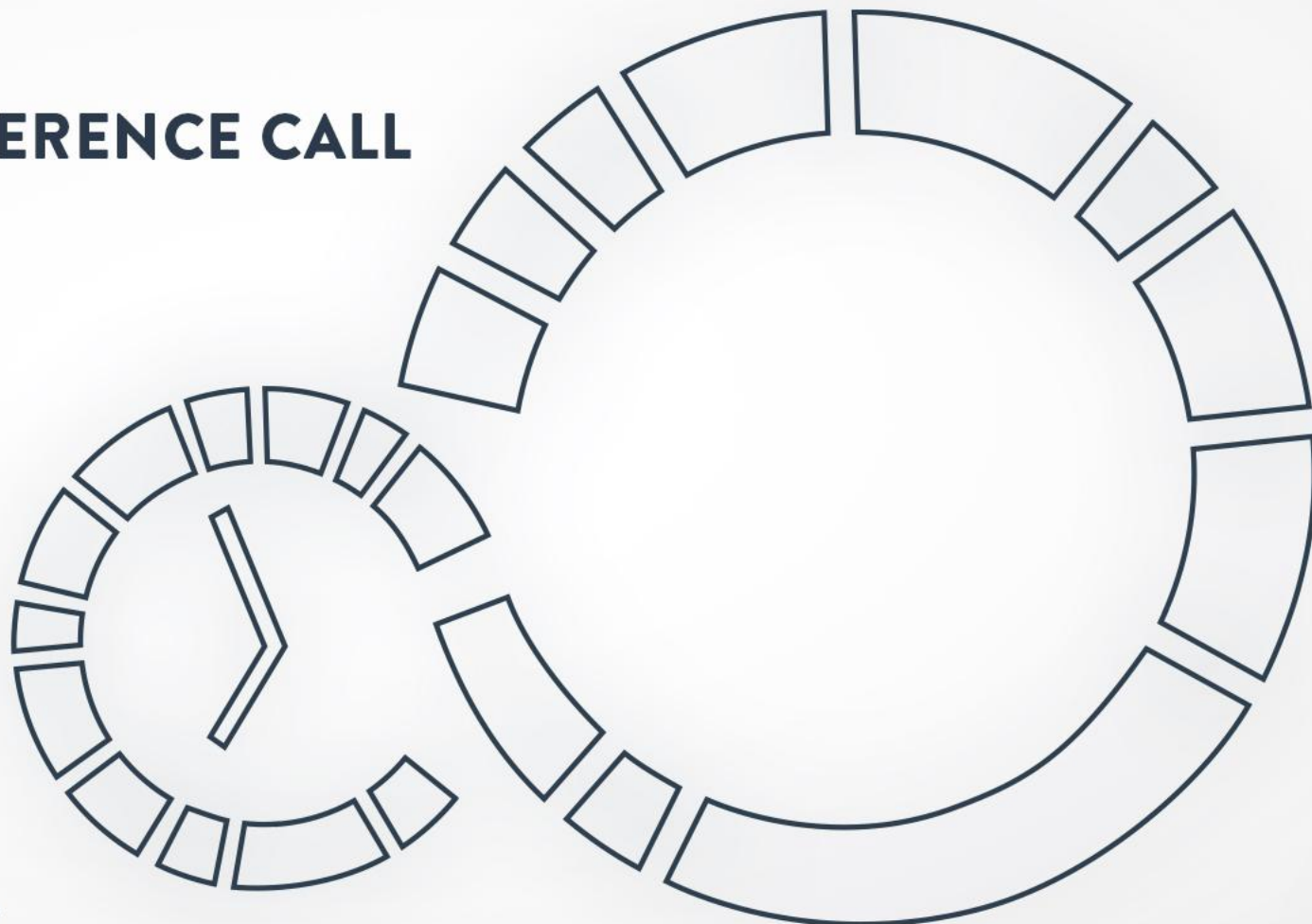


INVESTOR CONFERENCE CALL

5 MAY 2026

SAVING
TIME

POWERING
PROGRESS



This presentation (the "Presentation") has been prepared by Inter Cars S.A. with its seat in Warsaw, Poland (the "Company"). This presentation should not be treated as a part of any an invitation or offer to sell any securities, invest or deal in or a promotion or a solicitation of an offer to purchase any securities or recommendation to conclude any transaction, in particular with respect to securities of the Company. The information contained in this Presentation is derived from publicly available sources which the Company believes are reliable, but the Company does not make any representation as to its accuracy or completeness. The Company shall not be liable for the consequences of any decision made based on information included in this Presentation. The information contained in this Presentation is, in any case, subject to changes and modifications. The recipients of this Presentation agree that they are subject to the restrictions set out below and shall comply therewith.

In no event may the content of this Presentation be construed as any type of explicit or implicit representation or warranty made by the Company or, its representatives. Likewise, neither the Company nor any of its representatives shall be liable in any respect whatsoever (whether in negligence or otherwise) for any loss or damage that may arise from the use of this Presentation or of any information contained herein or otherwise arising in connection with this Presentation.

The Company does not undertake to publish any updates, modifications or revisions of the information, data or statements contained herein should there be any change in the strategy or intentions of the Company, or should facts or events occur that affect the Company's strategy or intentions, unless such reporting obligations arises under applicable laws and regulations.

This Presentation includes forward-looking statements. These statements contain the words "anticipate", "believe", "intend", "estimate", "expect" and words of similar meaning. All statements other than statements of historical facts included in this Presentation, including, without limitation, those regarding the Company's financial position, business strategy, plans and objectives of management for future operations (including development plans and objectives relating to the Company's products and services) are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company to be materially different from future results, performance or achievements expressed or implied by such forward-looking statements. Such forward-looking statements are based on numerous assumptions regarding the Company's present and future business strategies and the environment in which the Company will operate in the future. These forward-looking statements speak only as at the date of the Presentation. the Company expressly disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained herein to reflect any change in the Company's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based, unless otherwise required by the applicable provisions of law. The Company cautions you that forward-looking statements are not guarantees of future performance and that its actual financial position, business strategy, plans and objectives of management for future operations may differ materially from those made in or suggested by the forward-looking statements contained in this Presentation. In addition, even if the Company's financial position, business strategy, plans and objectives of management for future operations are consistent with the forward-looking statements contained in the Presentation, those results or developments may not be indicative of results or developments in future periods. The Company does not undertake any obligation to review or confirm or to release publicly any revisions to any forward-looking statements to reflect events that occur or circumstances that arise after the date of this Presentation.

This Presentation contains certain market information. Unless attributed exclusively to another source, such market information has been calculated based on data provided by third-party sources identified herein and includes estimates, assessments, adjustments and judgments that are based on the Company's experience and familiarity with the sector in which the Company operates. Because such market information has been prepared in part based upon estimates, assessments, adjustments and judgments and not verified by an independent third party, such market information is, unless otherwise attributed to a third-party source, to a certain degree subjective. While it is believed that such estimates, assessments, adjustments and judgments are reasonable and that the market information prepared is appropriately reflective of the sector and the markets in which the Company operates, there is no assurance that such estimates, assessments and judgments are the most appropriate for making determinations relating to market information or that market information prepared by other sources will not differ materially from the market information included herein.

INTER CARS PERFORMANCE DURING LAST 13 YEARS

1.

IN CEE
(PASSENGER CAR PARTS)



1.

IN EU
(TRUCK PARTS)



21¹

COUNTRIES
IN EUROPE



2.

IN EU



6.

WORLDWIDE



PERFORMANCE IN NUMBERS:

35 SUPPLIERS

realize **50% orders of purchase**

680+

branches

750 000+

Active SKUs

38 000+

registered in „routing platform”
Motointegrator

300 000

regular customers

ATTRACTIVE FINANCIAL PROFILE:

PLN 21.2 BLN (EUR 5.0 BLN)

2025 sales

16.2%

2013 - 2025 sales **CAGR**

63%

Cash conversion² 2025

16.3%

2013 - 2025
EBITDA CAGR

PLN 5.8 BLN (EUR 1.4 BLN)

Equity 2025

¹ Countries where Inter Cars has a brick and mortar distribution chain

² Cash conversion defined as (EBITDA - capex) / EBITDA

MULTI-SEGMENT VEHICLES PART DISTRIBUTION

SYNERGY IN PARTS SALES FOR SUPPLIERS.

SEGMENTS



PV

(PASSENGER VEHICLES)



LCV

(LIGHT COMMERCIAL
VEHICLES)



CV

(COMMERCIAL VEHICLES)



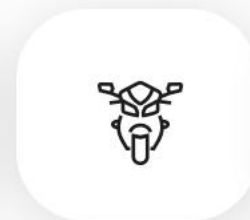
BUS



AGRO



CONSTRUCTION



MOTO



MARINE



**GARAGE
EQUIPMENT**

PRODUCT GROUPS



**MECHANICAL
PARTS**



TYRES



BATTERIES



LUBRICANTS



ACCESSORIES



VISUAL PARTS



TUNING

2025 to 2024, CALCULATIONS BASED ON EUR VALUES



+12%
PV, LCV



+7%
CV, CONS.



+16%
GE, ACC



-4%
MOTO



+8%
BATT



+9%
TYRES



+11%
OILS

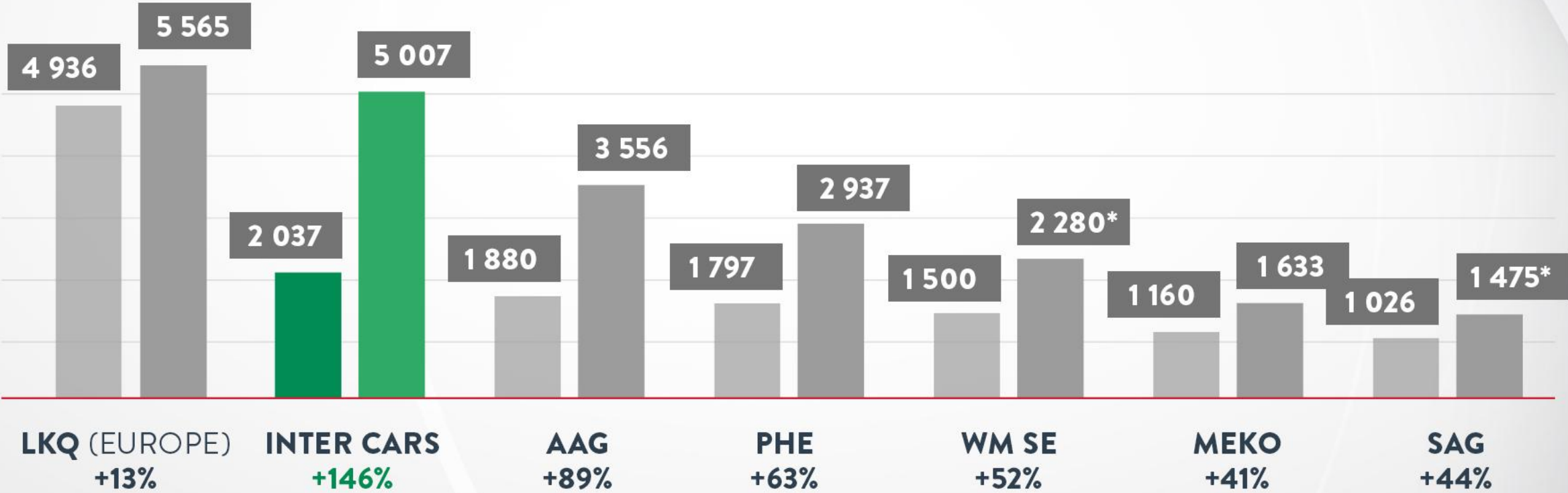


+11%
BODY PARTS

REALITY: TOP 7 PLAYERS IN EUROPE

ROAD TO 2030

2019 2025



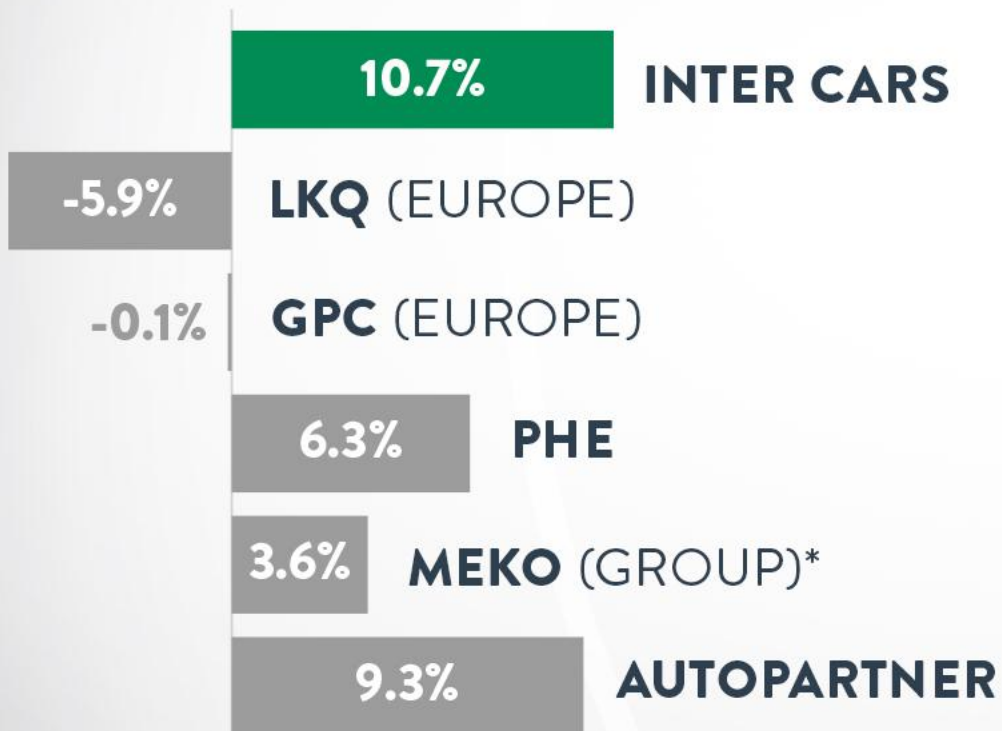
net sales in €m

Source: Public data and * IC estimations

REALITY: MARKET ENVIRONMENT

ROAD TO 2030

2025 to 2024



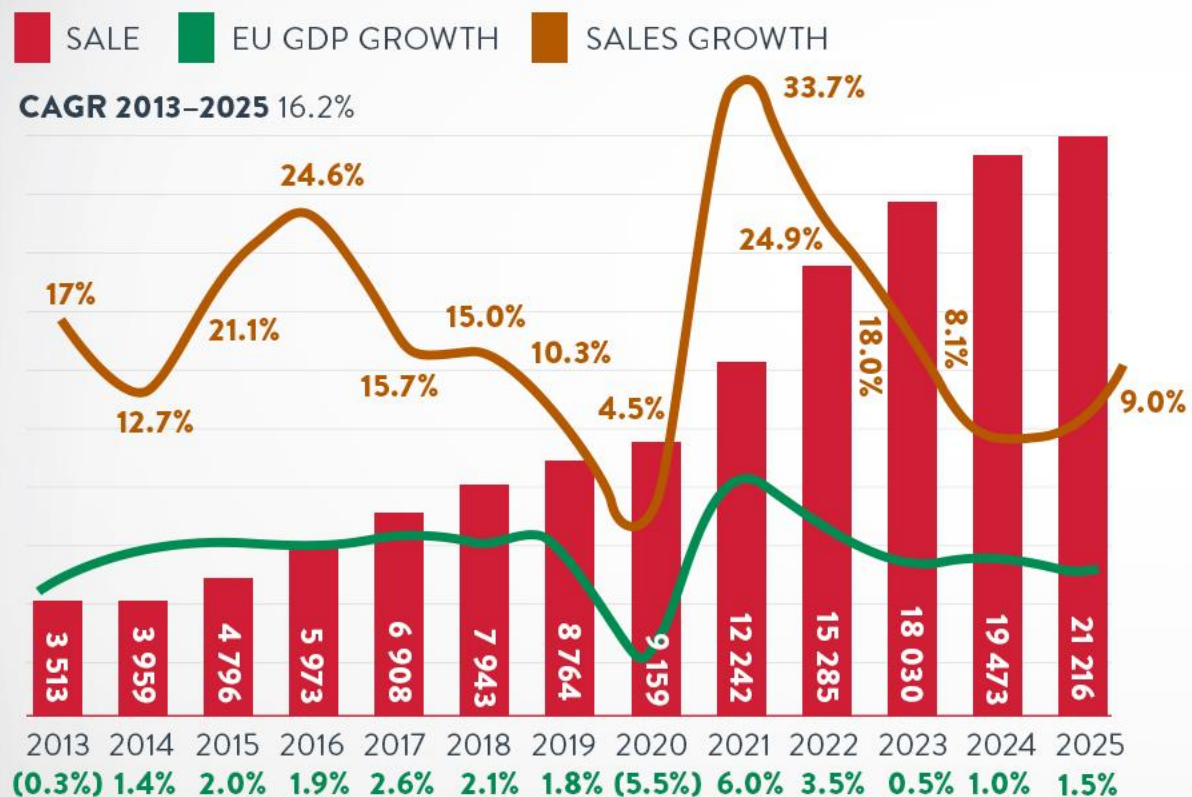
mio [EUR]	4Q2025	4Q2024	% CHANGE
INTER CARS	1 343	1 196	12.2%
LKQ (EUROPE)	1 338	1 420	-5.8%
GPC (EUROPE)	864	886	-2.5%
MEKO (GROUP)	413	403	2.5%
TOTAL	3 958	3 906	1.3%

mio [EUR]	2025	2024	% CHANGE
INTER CARS	5 007	4 524	10.7%
LKQ (EUROPE)	5 565	5 913	-5.9%
GPC (EUROPE)	3 550	3 555	-0.1%
PHE	2 937	2 763	6.3%
MEKO (GROUP)*	1 633	1 576	3.6%
AUTOPARTNER	1 044	956	9.3%
TOTAL	19 736	19 291	2.3%

* Data includes acquisitions of ELIT Poland
Source: Public data and Inter Cars estimates

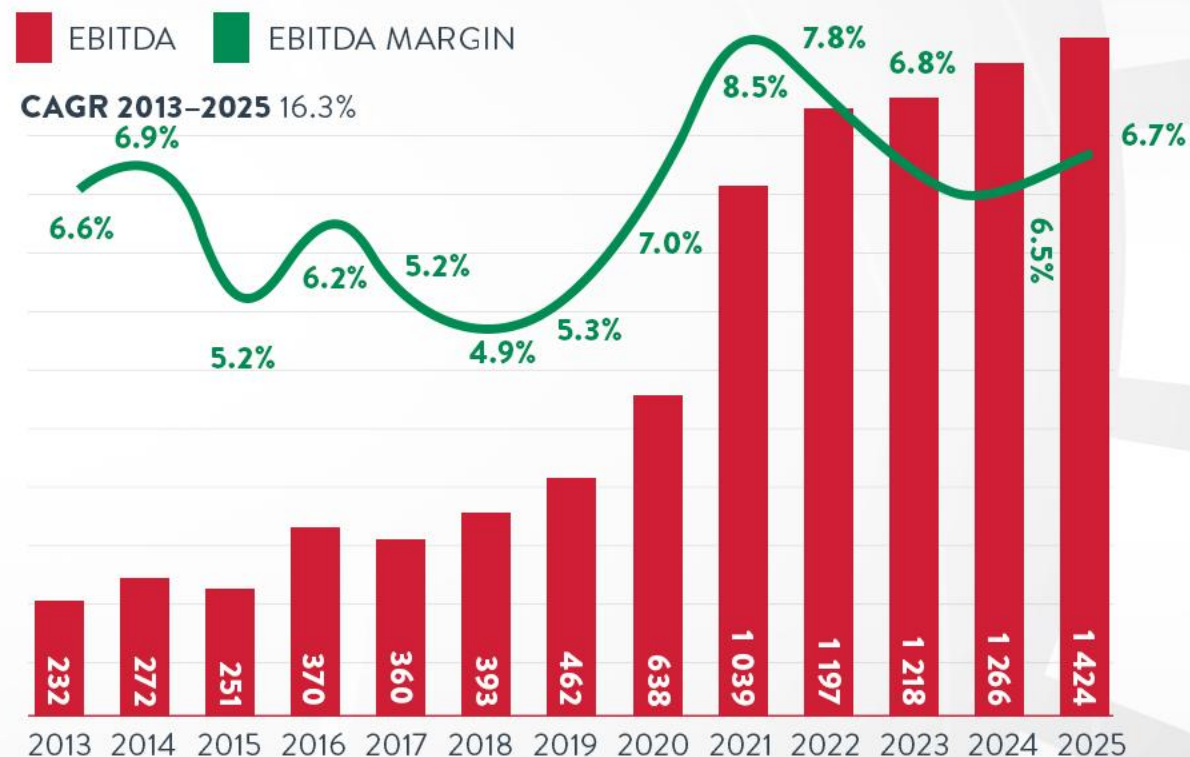
TRACK RECORD OF STRONG AND SUSTAINABLE TOP-LINE GROWTH

Historical sales (PLNmm)



- Proven track record of above market, through the cycle organic growth,
- Continued market share gains in core markets,
- Consolidated customer base ensuring recurrent sales.

Historical EBITDA (PLNmm)



- One-stop shop company in a low margin business vs. Western Europe,
- Historical focus on volume growth and cementing market leadership positioning.

CONSOLIDATED CASH FLOW

2025

OPERATING CASH FLOWS

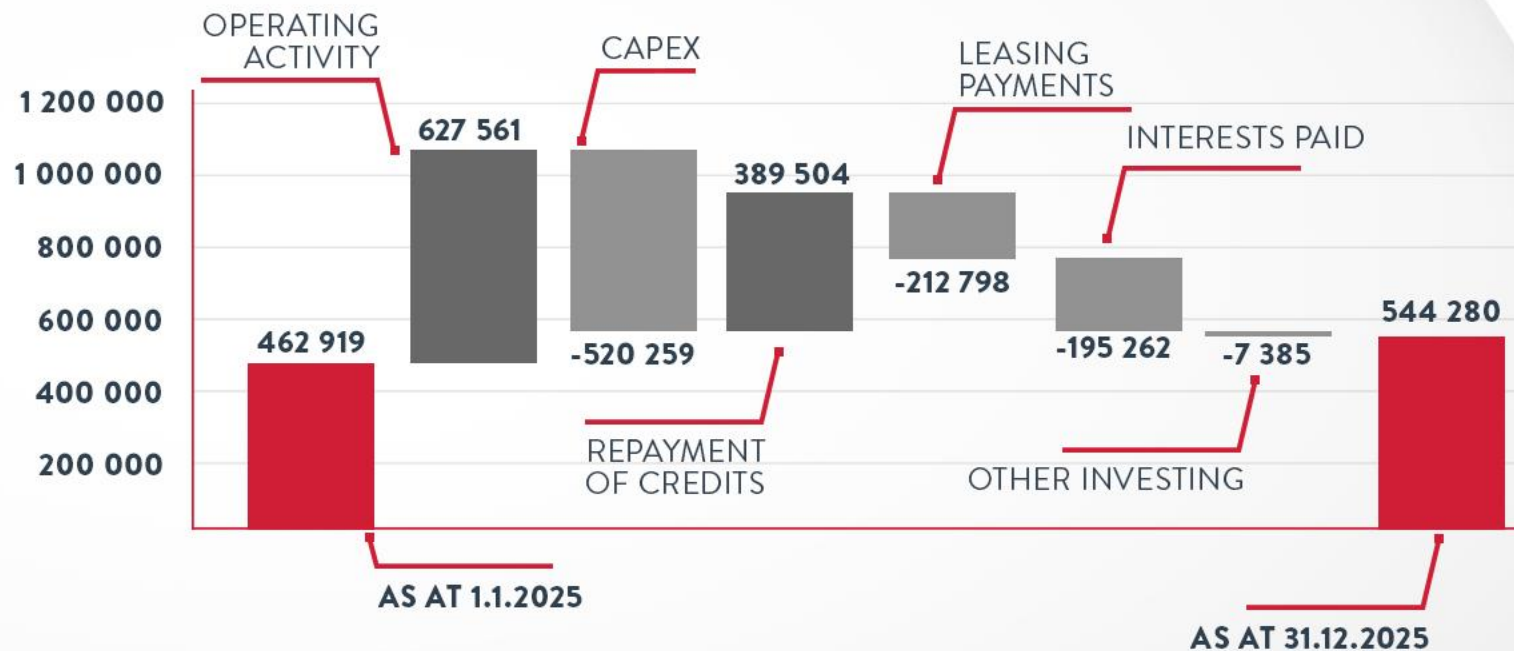
Cash flow from operating activities amounts to PLN 628 million and is PLN 291 million higher than in the same period last year.

INVESTING CASH FLOWS

Investment expenses amount to PLN 520 million vs. PLN 465 million in 2024.

The Group is continuing the investment in Stęszew n. Poznań and finalised investment in Zakroczym and Romania (Braszow).

The total value of expenditure incurred on logistic project reached nearly PLN 320 milion.



FINANCING CASH FLOW

PLN 195 million interest paid
PLN 213 million repayment of lease liabilities